

REQUEST FOR PROPOSALS FOR MULTI-DISCIPLINARY BUILT ENVIRONMENT PROFESSIONAL TEAM FOR THE RUNWAY AND TAXIWAY REHABILITATION AT CHIEF DAWID STUURMAN INTERNATIONAL AIRPORT FOR 40 MONTHS

**Presented by Origin Sengwane
& Potso Makgatho**



CONTENTS

22/04/2024

1 | Requirements & SCM Process

2 | *Scope of Works*

3 | *Site Information*

4 | *Pricing Data*

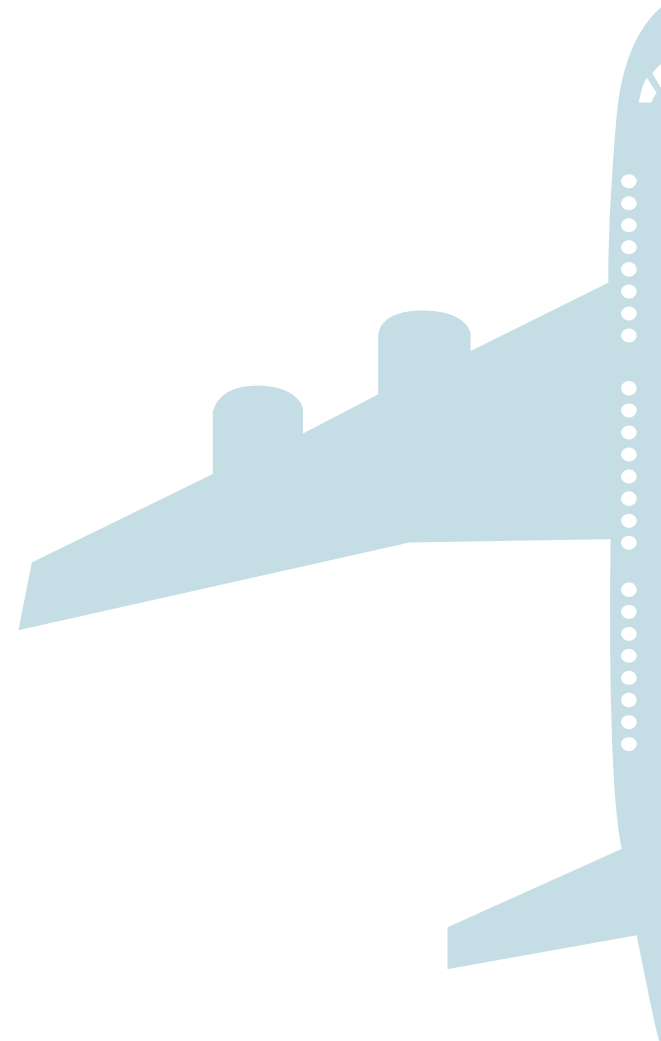
5 | *Functionality & Evaluation Criteria*

A nighttime photograph of an airport tarmac. In the foreground, a white cargo container on a dolly is labeled 'AKE 18454 BA' and 'BRITISH AIRWAYS'. A British Airways cargo aircraft is docked at a gate in the background. A long, illuminated glass-enclosed walkway spans across the tarmac. Light trails from a moving vehicle are visible on the right side of the tarmac. The sky is dark blue.

Requirements

Professional Team of company:

1. Principle Agent/ Project Manager
2. Pavement Engineer
3. Electrical Engineer
4. Quantity Surveyor
5. Construction Health and Safety Agent (CHSA)



A nighttime photograph of an airport tarmac. In the foreground, a black and yellow striped bollard stands on the asphalt. The middle ground shows a large terminal building with a curved glass facade, illuminated from within. Several aircraft are parked at gates in the background, their lights reflecting on the wet pavement. The sky is a deep blue.

SCM-TENDER PROCESS

IMPORTANT DATES

Activity	Date
Tender Issue date	12 April 2024
Compulsory briefing session	22 April 2024 , 11H00am
Tender enquiries close	06 May 2024
Tender closing	13th May 2023, @12H00 Midday

❖ **ENQUIRIES AND CLARIFICATION:** To be directed to potso.makgatho@airports.co.za

TENDER BOX ALLOCATION: The Venue; Aeropark Office Complex, Block A, Chief Dawid Struurman, Allister Miller Drive.

❖ **BID SUBMISSION METHODS:** Proposals must be in duplicate (an original printed copy and a printed copy of the original). The original copy will be the legal and binding copy, in the event of discrepancies between any of the submitted documents; the original copy will take precedence.
PEA7468/2024/RFP

❖ **NB:** RFP Submission checklist in conjunction Mandatory Requirements and Functional/Technical evaluation.

❖ **SUBMISSION AND CLOSE OF BID:** 12H00 Midday on 13 of May 2024.

❖ **Please note:** Bids which are submitted after the closing date and time will not be accepted.

- (a) Completed **in full and signed** Form of offer C1.1.
- (b) Valid Letter of Good standing with workman's compensation commissioner **COIDA**.
- (c) Completed in full and signed **Bidder's Disclosure Form 5.8 (SBD 4)**
- (d) Attendance of the **compulsory briefing session (meeting register will be used to prove attendance)**.



CONTENTS

22/04/2024

2 | Scope of Works

3 | Site Information

4 | Pricing Data

5 | Functionality & Evaluation Criteria

A nighttime photograph of an airport tarmac. In the foreground, a long-exposure light trail in red and white curves across the bottom right. In the middle ground, a British Airways aircraft is docked at a gate, with its tail fin visible. A white cargo container on a trolley is in the foreground, with the text 'AKE 18454 BA' and the British Airways logo. A glass-enclosed walkway or bridge spans across the top of the frame. The sky is dark blue with some clouds. A teal semi-transparent banner is overlaid across the middle of the image, containing the text 'SCOPE OF WORKS (C3)'.

SCOPE OF WORKS (C3)

Scope Overview

1. Rehabilitation of runway 08/26:

- Mill and replace of the main runway.
- Provision/repairs of drainage around the runway if necessary.
- Repainting of the runway.
- Ensuring that the RESA (Runway End Safety Area) is in compliance with the regulations.

2. Rehabilitation of taxiways (Alpha, Bravo, Echo and Charlie):

- Mill and replace of the taxiways.
- Drainage repairs or the provision of new drains around the taxiways, if necessary,
- Repainting of the taxiways.

3. General aviation (GA) pavement

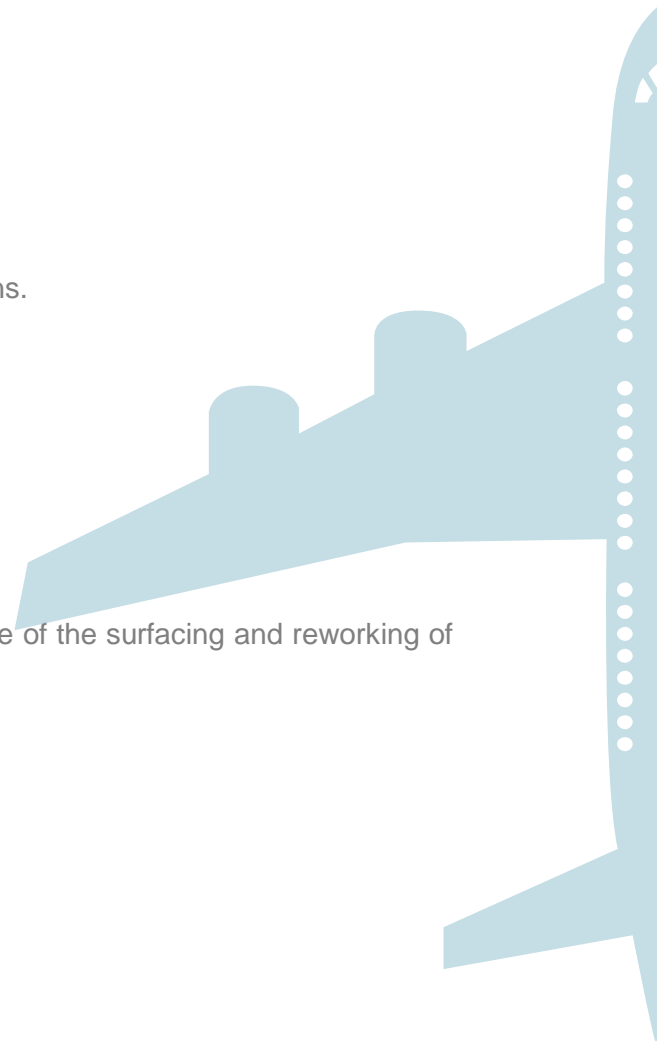
- Rehabilitation of the general aviation pavements. This may require the mill and replace of the surfacing and reworking of the base layer.
- Provision/repairs of drainage around the GA if necessary.
- Painting of the GA.

4. Electrical services

- Assess and design the runway and taxiway lighting (ensure it compliance).
- All other auxiliary (i.e. electrical) services will have to be assessed for compliance.

5. Exclusions

- Apron slabs
- Runway 17/35



Objectives

- Conduct an in-depth **study** (in terms of visual assessments, pavement surveillance measurements and laboratory testing of materials etc.) of the **current pavement conditions** in order to **propose remedial measures**.
- Propose **remedial works** that **increases the pavement lifespan by approximately 10-15 years**.
- Assess the **adequacy of stormwater drainage** and **propose remedial measures**.
- **Investigate and assess** the existing **electrical equipment and RESA** to ensure **compliance with SACAA and ICAO requirements and standards**.
- Propose **line marking** requirements and design which are compliant.
- Prepare a **detailed cost breakdown** for the project, an **indicative construction program**.
- Assist in the preparation of the **Contractors procurement documents** together with the **schedule of quantities, technical specifications, and drawings**.
- **Contract administration and full-time site supervision (Site Team only)**.
- Provision of **construction drawings**

Implementation of project

- Stage 1: Inception
- Stage 2: Preliminary Design
- Stage 3: Detailed Design
- Stage 4: Documentation and Procurement
- Stage 5: Contract Administration
- Stage 6: Close out

(refer to discipline specific guidelines for stages and requirements)

- Phase 1 (stage 1 to 3)
- Phase 2 (stage 4 to 6)
- Moving from phase 1 to 2 is not automatic (automatic suspension of contract at end of phase 1)
- Investment decision to be taken (cost effective)

C3.3.5 Programme (Baseline)

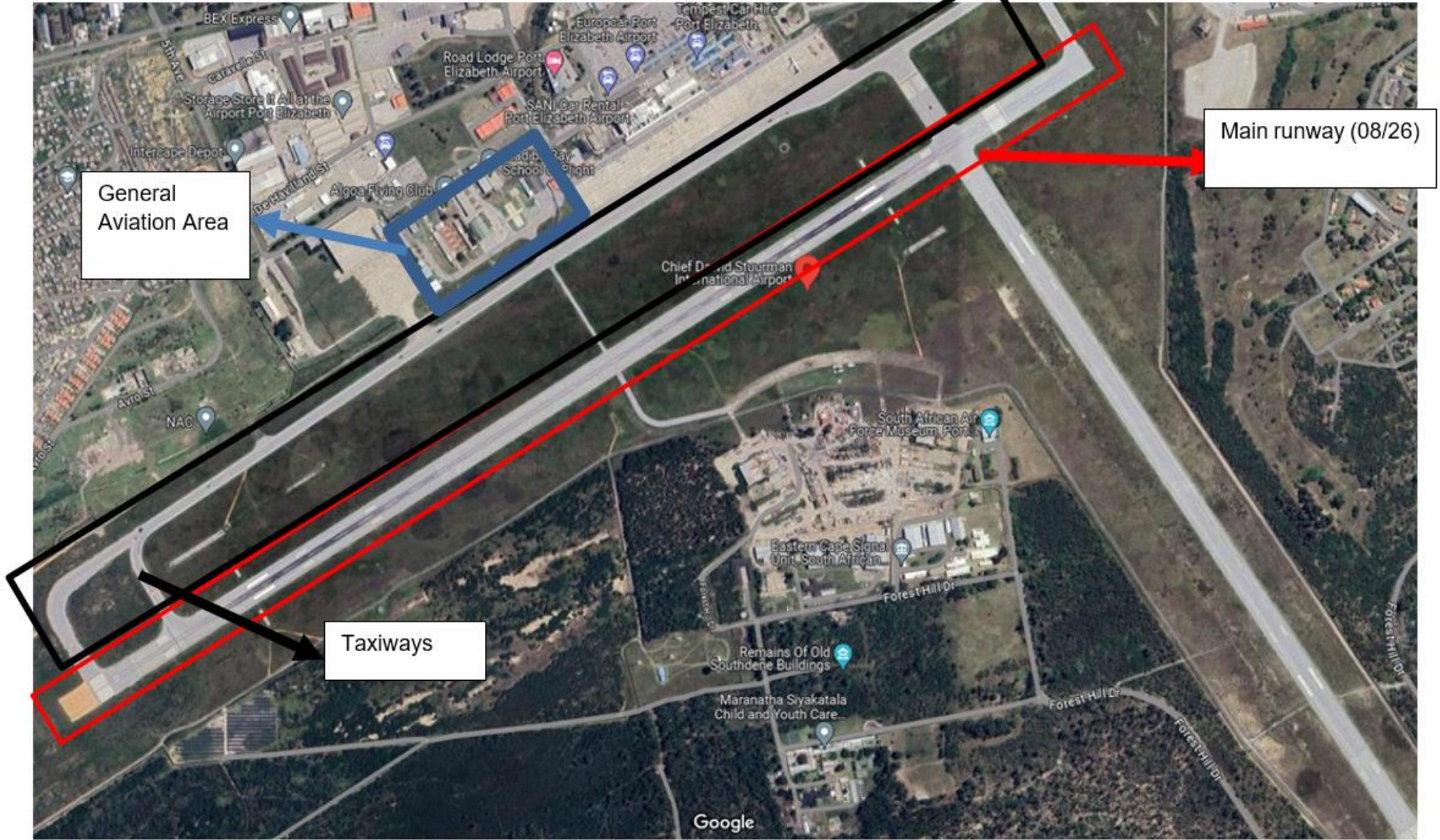
Task	Start	End
Stage 1 Report (Inception)	2024/06/04	2024/08/16
Stage 2 Report (Prelim)	2024/08/16	2024/10/22
Stage 3 Report (Detailed)	2024/10/22	2025/01/22
Stage 4 Documentation & Procurement	2025/02/07	2025/07/01
Stage 5 Construction Administration	2025/09/01	2026/09/01
Stage 6 Close out & hand over	2026/09/01	2026/09/30

A nighttime photograph of an airport tarmac. In the foreground, a white ground support equipment (GSE) trailer is visible, with the text 'AKE 18454 BA' and the British Airways logo. Behind it, a British Airways aircraft is parked at a gate. The aircraft's tail fin features the word 'Emirates' in gold lettering. A long, illuminated glass and metal walkway extends from the terminal building in the background towards the aircraft. The sky is dark blue, and the ground is lit by various airport lights, creating some lens flare effects. Light trails from a moving vehicle are visible in the lower right corner. A teal semi-transparent banner is overlaid across the middle of the image, containing the text 'SITE INFORMATION (C4)'.

SITE INFORMATION (C4)

Locality

Basis of Estimate Template



UNCONTROLLED COPY WHEN PRINTED

Scope Overview

1. Chief Dawid Stuurman International Airport
2. Eastern Cape, Gqeberha
3. Nelson Mandela Bay Metropolitan Municipality
4. Runway 08/26, 2160 m
5. Pavement Classification Number (PCN) = 82 (FWD)
6. Road Furniture

DESCRIPTION	CURRENT	ENVISAGED
RESA	Existing (SACAA finding)	Require modification to be in compliance awaiting further tests/investigation to confirm
Drainage	Existing (Provisions Inadequate)	Require modification awaiting further investigation/assessment to confirm
Road Markings	Existing	To be designed for new surfacing
Lighting & Electrical equipment	Existing	To be replaced on new surfacing

A nighttime photograph of an airport tarmac. In the foreground, a white cargo container on a dolly is labeled 'AKE 18454 BA' and 'BRITISH AIRWAYS'. Behind it, a British Airways cargo aircraft is visible. The background features a large airport terminal building with a glass facade, illuminated from within. A long, curved glass walkway connects different parts of the terminal. Light trails from a vehicle are visible in the lower right. A teal semi-transparent banner is overlaid across the middle of the image.

PRICING DATA (C2)

Normal Services

- Measurement and Payment (for C3.2.1 to C3.2.6)

This will be based on the construction estimate per discipline in accordance with the regulatory body fee scales. Adjustments on the fee will be conducted to the discretion of the Employer based on the percentage tendered. **Insert a percentage linked to construction estimate and split into the six (6) ECSA stages**

Price using the Excel File

ITEM	Description	Unit	Quantity
3.2A	Normal Services		
3.2.1	Stage 1 - Inception	Lump Sum	1
3.2.2	Stage 2 - Concept and Viability	Lump Sum	1
3.2.3	Stage 3 - Detailed Design	Lump Sum	1
3.2.4	Stage 4 - Documentation & Procurement	Lump Sum	1
3.2.5	Stage 5 - Contract Administration	Lump Sum	1
3.2.6	Stage 6 - Close out	Lump Sum	1

1. Project Manager		% Offer (Excl. VAT)	
Estimate	R105 000 000,00		R0,00
ITEM	Description	% of Basic fee	Total
3.2.1	Stage 1 - Inception	10%	R0,00
3.2.2	Stage 2 - Concept and Viability	10%	R0,00
3.2.3	Stage 3 - Detailed Design	25%	R0,00
3.2.4	Stage 4 - Documentation & Procurement	10%	R0,00
3.2.5	Stage 5 - Contract Administration	40%	R0,00
3.2.6	Stage 6 - Close out	5%	R0,00
Subtotal			R0,00
2. Pavement Engineer		% Offer (Excl. VAT)	
Estimate	R90 000 000,00		R0,00
ITEM	Description	% of Basic fee	Total
3.2.1	Stage 1 - Inception	5%	R0,00
3.2.2	Stage 2 - Concept and Viability	25%	R0,00
3.2.3	Stage 3 - Detailed Design	25%	R0,00
3.2.4	Stage 4 - Documentation & Procurement	25%	R0,00
3.2.5	Stage 5 - Contract Administration	15%	R0,00
3.2.6	Stage 6 - Close out	5%	R0,00
Subtotal			R0,00
3. Electrical Engineer		% Offer (Excl. VAT)	
Estimate	R15 000 000,00		R0,00
ITEM	Description	% of Basic fee	Total
3.2.1	Stage 1 - Inception	5%	R0,00
3.2.2	Stage 2 - Concept and Viability	15%	R0,00
3.2.3	Stage 3 - Detailed Design	20%	R0,00
3.2.4	Stage 4 - Documentation & Procurement	20%	R0,00
3.2.5	Stage 5 - Contract Administration	35%	R0,00
3.2.6	Stage 6 - Close out	5%	R0,00

C3.2.7 Additional Services

Measurement and Payment

Item

3.2B	Additional Services				
3.2.7	Additional Services				
a)	Surveying, Sampling, Testing & Reporting	Prime Cost (PC)	1	R3 000 000,00	R3 000 000,00
b)	Handling Cost i.r.t 3.2.7 a)	Percentage (%)	3000000		R0,00
	Subtotal				R3 000 000,00

3.2.7 Additional Services

a) Surveying, Sampling, Testing & Reporting

Prime Cost (PC)

b) Handling Cost i.r.t. 3.2.7 a)

Percentage (%)

The cost under sub item 3.2.7(a) shall only be applicable where such a service is carried out under the Prime Cost (PC) sum and this will be for **all envisaged survey work, sampling, testing and reporting on results obtained**. The Service Provider shall identify the type and estimated quantity of tests required and shall compile quotation document in accordance with the Employer’s standard requirements/policy for the purpose of procuring the relevant service

The percentage tendered under pay item 3.2.7(b) is a percentage of the amount actually spent under payment item 3.2.7(a) and shall include full compensation for all costs of the Service Provider as specified.

No additional payments related to services under 3.2.7a) will be made.

Procurement of such services 3.2.7a) shall be in accordance with Clause C3.3.10

C3.2.8 Construction Monitoring: Level 3 (full time)

Measurement and Payment

Item	Unit
3.2.7 Additional Services 3.2.8 Construction monitoring	
a) Site supervision staff	
i) Resident Engineer	month
ii) Assistant Resident Engineer	month
iii) Project Liaison Officer	Prov. Sum (PS)
b) Disbursements	Prov. Sum (PS)

3.2C	Administration & Monitoring of works				
3.2.8	Construction Monitoring				
	a) Site Supervision Staff				
	i) Resident Engineer	Month	12		R0,00
	ii) Assistant Resident Engineer	Month	12		R0,00
	iii) Project Liason Officer	Prov. Sum (PS)	1	R180 000,00	R180 000,00
	b) Disbursments	Prov. Sum (PS)	1	R30 000,00	R30 000,00
	Subtotal				R210 000,00

Payment under item 3.2.7a) (i & ii) shall be a monthly rate. The amount tendered shall include for all administrative costs and handling fees for all site staff required as per clause C3.3.2.

Payment under item 3.2.7a)iii) shall be made through approval of the Employer with no handling fees as this is expected to be covered under the lump sum for stage 5. Payment under item 3.2.7b) shall be made through approval of the Employer and approval is to the discretion of the Employer. This item cover costs related to the administration of the contract (stage 5) for the site supervision staff.

C3.3.2 Consultants key persons

Key persons/ Position	Minimum Registration	Minimum Relevant Experience
Project Manager	Pr Eng/ Pr Tech Eng ¹ or Pr CPM ²	Refer to RFP document.
Pavement Engineer	Pr Eng/ Pr Tech Eng ¹	
Electrical Engineer	Pr Eng/ Pr Tech Eng ¹	
Quantity Surveyor	Pr QS ³	
Construction Health and Safety	Pr CHSA ⁴	
Resident Engineer ⁵	Pr Eng/ Pr Tech Eng ¹	Minimum of three (3) projects completed as RE above R50m construction value each post registration.
Assistant Resident Engineer	Candidate Engineer/ Engineering Technologist ¹	N/A
Project Liaison Officer	Requirements to be confirmed at Stage 5 based on market analysis of the area.	

CHS Agent ≠ CHS Officer ≠ CHS Manager

¹ Registered with the Engineering Council of South Africa (ECSA, As either a Professional Engineer (Pr Eng) or a Professional Engineering Technologist (Pr Tech Eng).

² Registered with the South African Council for Project and Construction Management Professions (SACPCMP) as a Professional Construction Project Manager (Pr CPM).

⁴ Registered with the South African Council for Project and Construction Management Professions (SACPCMP) as a Professional Construction Health and Safety Agent (Pr CHSA).

³ Registered with the South African Council for the Quantity Surveying Profession (SACQSP) as a Professional Quantity Surveyor (Pr QS).

⁵ The Resident Engineer meeting the requirements as per the table above will have to be proposed during Stage 4, prior to concluding the stage.

Pricing Schedule/ Summary

C2.3 Summary of Pricing Schedule		
3.2A	Normal Services	R0,00
3.2B	Additional Services	R3 000 000,00
3.2C	Administration & Monitoring of works	R210 000,00
	Subtotal	R3 210 000,00
	VAT (15%)	R481 500,00
	Subtotal (Incl. VAT)	R3 691 500,00
	Contingencies (10%)	R369 150,00
	Total Amount/ Tender Sum (Carried to Form of Offer C.1.1.1)	R4 060 650,00

A nighttime photograph of an airport tarmac. In the foreground, a white ground support equipment (GSE) trailer is visible, with the text "AKE 18454 BA" and the British Airways logo. In the background, a British Airways aircraft is parked at a gate, with its tail fin visible. The scene is illuminated by airport lights, creating a blue and white color palette. A long-exposure light trail from a vehicle is visible in the lower right. A semi-transparent teal banner is overlaid across the middle of the image, containing the text "EVALUATION CRITERIA (RFP)".

EVALUATION CRITERIA (RFP)

Functionality criteria

ii) Threshold

The functional evaluation will be based on a threshold, where, if a tenderer/bidder **fails to achieve a minimum on each functional stage will not be considered further in the evaluation**. The criteria of the evaluation are expressed in the table below.

Points allocated for Functionality shall be evaluated in accordance with the criteria as listed below. Total points allocated shall be 100. Tenderer must score a **minimum or more for each sub criteria and an overall minimum threshold of 68 or more out of 100** to be eligible for further evaluation to the next stage, namely, Price and B-BBEE (80/20).

iii) Proof of experience

Bidders/tenderers shall provide **sufficient and articulate** information that will allow the committee to assess and score. All references provided by the tenderer/bidder must be contactable (i.e. have, contact person's name, telephone or cell phone, e-mail address) and of completed projects taken through the ECSA stages 1 to 6. References must provide bidders name as a service provider contracted for the services, detailed description of project, project value, start and completion date of the project. It is strongly recommended that the references must be on client letterhead.

References that do not meet the prescribed information to allow the committee to evaluate may lead to the tenderer not scored for that project. Project that will be evaluated are those accompanied by reference letters from client with information as stated above. A completion certificate or performance certificate will be accepted if it provides the necessary information required as stated above. **No appointment letters will be accepted**. For the key persons no need for reference letters are required but the contact details of the Client Project Manager must be given. If ACSA is unable to verify that the keyperson was involved in the projects submitted, then those projects will not be scored.

Functionality criteria

iv) Relevance of projects

To ensure that the bidder/tenderers meet the required technical capability, Only the project that meet **all** the below conditions shall be accepted as relevant projects.

- **Relevant Projects for Company Experience and Pavement Engineer:**

(a) Asphalt rehabilitation/overlay projects and/or construction of new asphalt highways, taxiways and/or runways. *Routine Maintenance projects (i.e. which constitute of patching works) and seal work are not acceptable.*

(b) Projects must be from (Client):

B1. National Roads Authority (i.e. SANRAL) – **i.e. N and R** routes will be considered as relevant projects.

B2. Provincial Roads Authority (i.e. RAL, Department etc)– **i.e. R** roads or equivalent will be considered as relevant projects.

B3. Airport authority – **only** Taxiway and Runway projects will be considered as relevant projects.

(c) Projects listed **must be completed within the last 10 years (counted from tender closing date)**

- **Relevant Projects for Project Manager, Quantity Surveyor, Electrical Engineer and Construction Health and Safety Agent:**

(a) Any projects within the built environment

- “*built environment*” means the field within which the registered persons practise in accordance with the respective professional/ regulatory council (i.e. Electrical Engineer should be involved within electrical related projects or electrical component aspect of infrastructure projects etc).

Functionality criteria

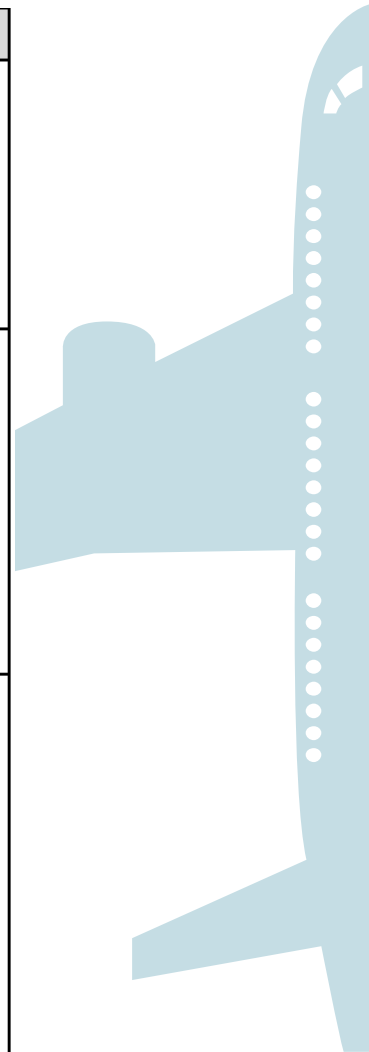
Description of Criteria	Minimum	Maximum
1. EVALUATING THE COMPANY		
1.1 TENDERER'S/ BIDDER EXPERIENCE (Track record of tendering entity) <i>(Complete Appendix A)</i>	12	20
<i>Proof that the Tendering company has completed a minimum of three (3) relevant projects worth R52m excl. VAT (construction costs) each. (4 points per project and a maximum of 5 project references for a score of 20)</i>	12	20
<i>If <3 projects submitted, then the tenderer will be scored zero (0).</i>		
1.2 QUALITY ASSURANCE SYSTEMS OF TENDERING ENTITY (ISO 9001:2008 Certification)	4	10
In house quality management system (proof of write up of system submitted)	4	10
ISO accreditation submission (proof provided)	6	
ISO accreditation certificate (submitted valid certificate)	10	

Functionality criteria

<p>2. KEY PERSONNEL EXPERIENCE (Specific experience of key personnel)</p>		
<p>2.1 Project Manager (<i>Complete Appendix B</i>)</p>	14	20
<p>2.1.1 Proof that Project Manager has a bachelor's degree (BSc/BEng/BTech) in the Built Environment and is registered as a PrCPM with SACPCMP, or PrEng (Professional Engineer) /PrEngTech (Professional Engineering Technologist) with ECSA.</p> <p><i>If none of the above is met then the tenderer will be scored zero (0).</i></p>	5	
<p>2.1.2 Proof that Project Manager completed a minimum of three (3) relevant projects post registration (in accordance to requirements under 2.1.1 above) worth R52m excl. VAT (construction costs) each as a Project Manager/ Contracts Engineer/ Project Lead/ Principal Agent. (3 points per project and a maximum of 5 projects for a score of 15)</p> <p><i>If <3 projects submitted, then the tenderer will be scored zero (0).</i></p>	9	15

Functionality criteria

2.2. Pavement Engineer <i>(Complete Appendix C1 & C2)</i>		
<p>2.2.1. Proof that Pavement Engineer has a bachelor's degree (BSc/BEng/BTech) in Civil Engineering and is registered as a PrEng (Professional Engineer) /PrEngTech (Professional Engineering Technologist) with ECSA.</p> <p><i>If none of the above is met then the tenderer will be scored zero (0).</i></p>	5	
<p>2.2.2. Proof that the Pavement Engineer completed a minimum of three (3) relevant projects post registration (in accordance to requirements under 2.2.1 above) worth R52m excl. VAT (construction costs) each as a Pavement Design Engineer. (2 points per project and a maximum of 5 projects for a score of 10).</p> <p><i>If <3 projects submitted, then the tenderer will be scored zero (0).</i></p>	6	10
<p>2.2.3. Proof that the Pavement Engineer completed a minimum of three (3) relevant projects post registration (in accordance to requirements under 2.2.1 above) of taxiway/ runway of any amount (1 points per project and a maximum of 5 projects for a score of 5).</p> <p><i><3 projects submitted, then the tenderer will be scored zero (0).</i></p> <p><i>Projects submitted under 2.2.2 which meets the requirements of 2.2.3 can be used again under 2.2.3 for scoring twice. No Routine Maintenance projects will be accepted.</i></p>	3	5

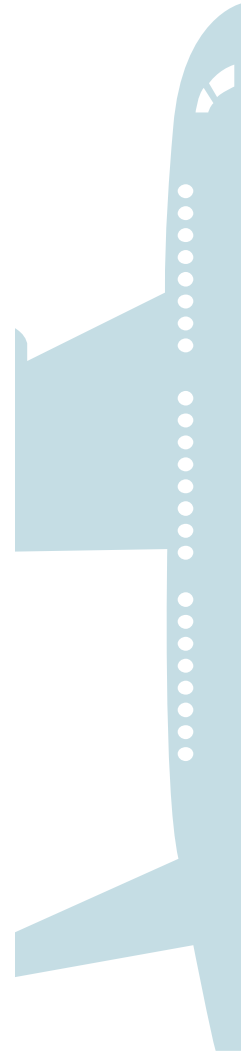


Functionality criteria

2.3. Quantity Surveyor <i>(Complete Appendix D)</i>	8	10
2.3.1. <i>Proof that Quantity surveyor has Bachelor's Degree (BSc/BTech) in Built environment and registered with SACQSP as a PrQS.</i> <i>If none of the above is met then the tenderer will be scored zero (0).</i>	5	
2.3.2. <i>Proof that Quantity Surveyor completed a minimum of three (3) relevant projects post registration worth R52m excl. VAT (construction costs) each on the role of a Quantity Surveyor. (1 points per project and a maximum of 5 projects for a score of 5)</i> <i>If <3 projects submitted, then the tenderer will be scored zero (0).</i>	3	5
2.4 Electrical Engineer <i>(Complete Appendix E)</i>	8	10
2.4.1. <i>Proof that the Electrical Engineer has a bachelor's degree (BSc/BEng/BTech) in Electrical Engineering and is registered as a PrEng (Professional Engineer) /PrEngTech (Professional Engineering Technologist) with ECSA.</i>	5	

Functionality criteria

<i>If none of the above is met then the tenderer will be scored zero (0).</i>		
<p>2.4.2. Proof that Electrical Engineer completed a minimum of three (3) relevant projects post registration worth R10m excl. VAT (construction costs) each as an Electrical Engineer. (1 points per project and a maximum of 5 projects for a score of 5)</p> <p><i>Knowledge of airport runway lighting will be an added advantage.</i></p> <p><i>If <3 projects submitted, then the tenderer will be scored zero (0).</i></p>	3	5
2.5 Construction Health and Safety Agent (Complete Appendix F)	8	10
<p>2.5.1. Proof that the Construction Health and Safety Agent has a National Diploma (NQF6) in Built Environment and is registered as a PrCHSA with SACPCMP.</p> <p><i>If none of the above is met then the tenderer will be scored zero (0).</i></p>	5	
<p>2.5.2. Proof that Construction Health and Safety Agent completed a minimum of three (3) projects post registration worth R52m (excl. VAT) construction costs as a Construction Health and Safety Agent. (1 points per project and a maximum of 5 projects for a score of 5)</p> <p><i>If <3 projects submitted, then the tenderer will be scored zero (0).</i></p>	3	5
Total Functionality points	68	100



Steps

Stage 1	Stage 2	Stage 3	Stage 4	Stage 5	Stage 6
Check if all the documents have been received.	Mandatory Requirements	Evaluate on functionality or the technical aspect of the bid.	Evaluate price and Preference.	Negotiations	Security Vetting (Will be conducted if deemed necessary)

Typical Quality Plan Structure

- Design Quality Program
- Schedule of Review and Check Points
- Laboratory Quality System Manual
- Inspection and Testing Quality Assurance Plan
- Document Control Plan
- Forms





QUESTIONS

Departures						14:37
Flight	Destination	Time	Gate	Status	New Time	
HM060	Seychelles	13:50	A11	Closed		
SA028	Harare	14:55	A01	Final Call		
SA060	Las	15:00	A01	to Gate		
SA0062	Maseru	15:00	A09	Booked		
BP206	Gaborone	15:00	A09			
SA1775	Gaborone	15:45	A05			
FH0336	Harare	16:50	A21			
SA0086	Manzini - King Msw	16:05	A29			
SA0156	Ndola	16:05	A27			
SA0164	Lusaka	16:20	A19			
SA0102	Harare	16:20	A21			
DT578	Luanda	16:35	A07-08			
SA206	Hong Kong	17:00	A01			
SA0458	Gaborone	17:00	A01			
KQ763	Nairobi	17:30	A15			
TK043	Istanbul	18:10	A05			

THANK YOU



THANK YOU

DISCLAIMER

The information contained in this presentation is confidential, and is intended solely for this presentation. This presentation may contain information proprietary to the Airports Company South Africa SOC Limited ("the Company"), and may not be reproduced or disseminated in whole or in part without the Company's written consent. The Company is not acting as your adviser in any transaction that may be proposed herein, and this presentation does not constitute a recommendation, guidance or proposal to enter into any transaction.

Any decision to enter into a transaction should be made on the basis of information contained within an offering circular, programme memorandum or prospectus published in relation to such an offering. The Company does not guarantee or otherwise assure the expected results of any transaction as envisaged in this presentation. You shall not be entitled to place any reliance on the information contained in this presentation for the purposes of entering into any proposed transaction or otherwise.